



January 5, 2021

Ms. Cynthia T. Brown
 Chief of the Section of Administration, Office of Proceedings
 Surface Transportation Board
 395 E Street, S.W.
 Washington, D. C. 20423

Re: Docket No. FD 36472 CSX Corporation and CSX Transportation, Inc.-Control and Merger-Pan Am Systems, Inc., et al.

Dear Ms. Brown:

I am Arkon Horne, Controller at Daaquam Lumber Maine Inc., located at 1200 Masardis Road, Route 11, PO Box 749, Masardis, Maine 04732.

Daaquam Lumber is a leading dimensional building lumber manufacturer that produces, sells and ships about 100 million board feet of lumber products annually while employing 125 people. We use the Springfield Terminal Railroad Company ("Springfield Terminal") to originate and terminate traffic at our facilities for movements within and outside of New England. The merger of Springfield Terminal into CSX Transportation, Inc. ("CSXT") will expand the single-line railroad service at our facilities.

Daaquam Lumber looks forward to the improved service that we will receive from CSXT following the approval by the Surface Transportation Board (the "Board") of the merger of Springfield Terminal into CSXT. Daaquam Lumber welcomes the level of infrastructure investment that CSXT has deemed necessary over the past several years in order to implement its dynamic operating model that has resulted in CSXT setting new standards of service performance with higher velocity, faster equipment turns, and greater consistency. We also look forward to availing ourselves of the unprecedented visibility into our supply chain through the ShipCSX platform that will enable us to track and manage our shipments with much greater precision and confidence.

Daaquam Lumber will explore and implement new supply chain solutions and market opportunities with the CSXT Sales and Marketing team. We expect to enhance our competitiveness through lower costs, better service and improved access to the North American rail network through single-line CSXT best-in-class rail service.

Daaquam Lumber supports the proposed merger and requests that the Board expeditiously approve the acquisition of Pan Am Systems and its subsidiaries by CSXT.

Sincerely yours,

Cc: CSX Transportation, Inc.
 January 5, 2021



Regional Office

DP World ARO
5605 Carnegie Blvd., Suite 200
Charlotte, NC 28209

T: + 704-246-0343
F: + 704-246-0344

dpworld.com

December 15, 2020

Ms. Cynthia T. Brown
Chief of the Section of Administration, Office of Proceedings
Surface Transportation Board
395 E Street, S.W.
Washington, D. C. 20423

Re: Docket No. FD 36472, *CSX Corporation and CSX Transportation, Inc.-Control and Merger-Pan Am Systems, Inc., et al.*

Dear Ms. Brown:

I am Matthew Leech, Chief Executive Officer for the Americas Region with DP World, located at 5605 Carnegie Boulevard in Charlotte, North Carolina ("**DP World**").

DP World is an Emirati multinational logistics company- we are a leading enabler of global trade and an integral part of the international shipping supply chain. We have a portfolio of 78 operating marine and inland cargo terminals supported by over 50 related businesses, from maritime services, logistics and ancillary services to technology-driven trade solutions, with a significant presence in both high-growth and mature markets in 40 countries. DP World employs a dedicated team of over 55,000 employees worldwide.

Our potential customers will use the Springfield Terminal Railroad Company ("**Springfield Terminal**") to originate and terminate traffic at our facilities for movements outside of New England. The merger of Springfield Terminal into CSX Transportation, Inc. ("**CSXT**") will expand the single-line railroad service at our facilities in Saint John, New Brunswick.


DP World looks forward to the potential of new market opportunities and improved service that our customers will receive from CSXT following the approval by the Surface Transportation Board (the "**Board**") of the merger of Springfield Terminal into CSXT. DP World welcomes the level of infrastructure investment that CSXT has deemed necessary over the past several years in order to implement its dynamic operating model that has resulted in CSXT setting new standards of service performance with higher velocity, faster equipment turns, and greater consistency. We also look forward to availing ourselves of the unprecedented visibility

into our customers supply chain through the ShipCSX platform that will enable us to track and manage our customers shipments with much greater precision and confidence.

DP World very seriously intends to explore and implement new supply chain solutions and market opportunities with the CSXT Sales and Marketing team. We expect to enhance our competitiveness through lower costs, better service and improved access to the North American rail network through single-line CSXT best-in-class rail service.

DP World supports the proposed merger and requests that the Board expeditiously approve the acquisition of Pan Am Systems and its subsidiaries by CSXT.

Sincerely yours,



Matthew Leech

Cc: CSX Transportation, Inc.



DATE: 12/22/2020

Ms. Cynthia T. Brown
Chief of the Section of Administration, Office of Proceedings
Surface Transportation Board
395 E Street, S.W.
Washington, D. C. 20423

Re: Docket No. FD 36472 *CSX Corporation and CSX Transportation, Inc.-Control and Merger-Pan Am Systems, Inc., et al.*

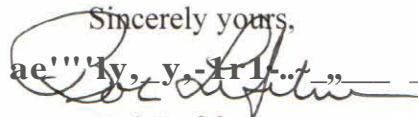
Dear Ms. Brown:

I am Bob Lefebvre, Vice President - Supply, with Eastern Propane Gas. Inc. located at 28 Industrial Way, Rochester, NH 03867.

Eastern is in the business of buying, selling, distributing, and dealing in liquified petroleum gas, heating oil and other distillate products. We use the Springfield Terminal Railroad Company ("Springfield Terminal") to originate and hand off to NHN Railroad our servicing rail line and for movements within and outside of New England.

Eastern looks forward to the quality service that we expect to receive from CSXT following the approval by the Surface Transportation Board (the "Board") of the merger of Springfield Terminal into CSXT. Eastern welcomes the level of infrastructure investment that we believe CSXT has historically deemed necessary in order to implement its dynamic operating model, which we understand has resulted in CSXT setting new standards of service performance with higher velocity, faster equipment turns, and greater consistency. We also anticipate having improved visibility into our supply chain through the Ship CSX platform that we expect to potentially enable us to track and manage our shipments with much greater precision and confidence.

Eastern supports the proposed merger and requests that the Board expeditiously approve the acquisition of Pan Am Systems and its subsidiaries by CSXT.

Sincerely yours,

Bob Lefebvre
VP- Supply

Cc: CSX Transportation, Inc.



12/17/2020

Ms. Cynthia T. Brown
Chief of the Section of Administration, Office of Proceedings
Surface Transportation Board
395 E Street, S.W.
Washington, D. C. 20423

Re: Docket No. FD 36472 *CSX Corporation and CSX Transportation, Inc.-Control and Merger-Pan Am Systems, Inc., et al.*

Dear Ms. Brown:

I am Andrew J. Haines, Executive Vice President with EIMSKIP USA, located at 454 Commercial Street, Portland Maine 04101.

EIMSKIP USA, International Steamship Company and Stevedore. We use the Springfield Terminal Railroad Company ("Springfield Terminal") to originate and terminate traffic at our facilities for movements within and outside of New England. The merger of Springfield Terminal into CSX Transportation, Inc. ("CSXT") will expand the single-line railroad service at our facilities.

EIMSKIP USA looks forward to the improved service that we will receive from CSXT following the approval by the Surface Transportation Board (the "Board") of the merger of Springfield Terminal into CSXT. EIMSKIP USA welcomes the level of infrastructure investment that CSXT has deemed necessary over the past several years in order to implement its dynamic operating model that has resulted in CSXT setting new standards of service performance with higher velocity, faster equipment turns, and greater consistency. We also look forward to availing ourselves of the unprecedented visibility into our supply chain through the ShipCSX platform that will enable us to track and manage our shipments with much greater precision and confidence.

EIMSKIP USA will explore and implement new supply chain solutions and market opportunities with the CSXT Sales and Marketing team. We expect to enhance our competitiveness through lower costs, better service and improved access to the North American rail network through single-line CSXT best-in-class rail service.

EIMSKIP USA supports the proposed merger and requests that the Board expeditiously approve the acquisition of Pan Am Systems and its subsidiaries by CSXT.

Sincerely yours,

A handwritten signature in blue ink, appearing to read 'Andrew J. Haines', written over a horizontal line.

Andrew J. Haines
Executive Vice President

Cc: CSX Transportation, Inc.

F.L. LARSON TRUCKING, INC.

Physical: 55 High Street, Unit 14, N. Billerica, MA 01821

Mailing: 38 Old Auburn Road, Derry, NH 03038

603-434-6171

larsontk@comcast.net

January 12, 2021

Ms. Cynthia T. Brown

Chief of the Section of Administration, Office of Proceedings

Surface Transportation Board

395 E Street, S.W.

Washington, D. C. 20423

Re: Docket No. FD 36472 *CSX Corporation and CSX Transportation, Inc.-Control and Merger-Pan Am Systems, Inc., et al.*

Dear Ms. Brown:

I am Kathleen A. Larson, Treasurer with F.L. Larson Trucking, Inc., located at 55 High Street, Unit 14, N. Billerica, MA 01821.

F.L. Larson Trucking, Inc. is a freight car unloading and trucking operation serving the New England area. We use the Springfield Terminal Railroad Company ("Springfield Terminal") to originate and terminate traffic at our facilities for movements within and outside of New England. The merger of Springfield Terminal into CSX Transportation, Inc. ("CSXT") will expand the single-line railroad service at our facilities.

F.L. Larson Trucking, Inc. looks forward to the improved service that we will receive from CSXT following the approval by the Surface Transportation Board (the "Board") of the merger of Springfield Terminal into CSXT. F.L. Larson Trucking, Inc. welcomes the level of infrastructure investment that CSXT has deemed necessary over the past several years in order to implement its dynamic operating model that has resulted in CSXT setting new standards of service performance with higher velocity, faster equipment turns, and greater consistency. We also look forward to availing ourselves of the unprecedented visibility into our supply chain through the ShipCSX platform that will enable us to track and manage our shipments with much greater precision and confidence.

F.L. Larson Trucking, Inc. will explore and implement new supply chain solutions and market opportunities with the CSXT Sales and Marketing team. We expect to enhance our competitiveness through lower costs, better service and improved access to the North American rail network through single-line CSXT best-in-class rail service.

F.L. Larson Trucking, Inc. supports the proposed merger and requests that the Board expeditiously approve the acquisition of Pan Am Systems and its subsidiaries by CSXT.

Sincerely yours,



Kathleen A. Larson, Treas.
F.L. Larson Trucking, Inc.

Cc: CSX Transportation, Inc.



January 8, 2021

Ms. Cynthia T. Brown
Chief of the Section of Administration, Office of Proceedings
Surface Transportation Board
395 E Street, S.W.
Washington, D. C. 20423

Re: Docket No. FD 36472 *CSX Corporation and CSX Transportation, Inc.-Control and Merger-Pan Am Systems, Inc., et al.*

Dear Ms. Brown:

I am E.J. Fabian, President with Fabian Oil Inc, located at 20 Oak St, Oakland, ME 04963.

Fabian is a regional supplier of refined fuels throughout New England. We use the Springfield Terminal Railroad Company ("Springfield Terminal") to originate and terminate traffic at our facilities for movements within and outside of New England. The merger of Springfield Terminal into CSX Transportation, Inc. ("CSXT") will expand the single-line railroad service at our facilities.

Fabian looks forward to the improved service that we will receive from CSXT following the approval by the Surface Transportation Board (the "Board") of the merger of Springfield Terminal into CSXT. Fabian welcomes the level of infrastructure investment that CSXT has deemed necessary over the past several years in order to implement its dynamic operating model that has resulted in CSXT setting new standards of service performance with higher velocity, faster equipment turns, and greater consistency. We also look forward to availing ourselves of the unprecedented visibility into our supply chain through the ShipCSX platform that will enable us to track and manage our shipments with much greater precision and confidence.

Fabian will explore and implement new supply chain solutions and market opportunities with the CSXT Sales and Marketing team. We expect to enhance our competitiveness through lower costs, better service and improved access to the North American rail network through single-line CSXT best-in-class rail service.

Fabian supports the proposed merger and requests that the Board expeditiously approve the acquisition of Pan Am Systems and its subsidiaries by CSXT.

Sincerely yours,

A handwritten signature in black ink, appearing to read "EJ Fabian", written over a horizontal line.

Edward J Fabian, Jr.

Cc: CSX Transportation, Inc.



Factor Gas Liquids, Inc.
710, 335 8th Avenue SW
Calgary, AB T2P 1C9
(403) 266-8778

Factor Gas Liquids Inc.

December 15, 2020

Ms. Cynthia T. Brown
Chief of the Section of Administration, Office of Proceedings
Surface Transportation Board
395 E Street, S.W.
Washington, D. C. 20423

Re: Docket No. FD 36472 *CSX Corporation and CSX Transportation, Inc.-Control and Merger-
Pan Am Systems, Inc., et al.*

Dear Ms. Brown:

I am Valerie Williams Manager of Terminals and Operations with Factor Gas Liquids Inc. located at 710, 335 8 Ave SW Calgary, AB T2P 1C9.

Since 1994, Factor Gas Liquids, Inc. has been providing quality energy products and refinery/petrochemical feedstocks to a variety of businesses domestically and internationally. Our established supply and sales network guarantees we reach markets throughout North America supplying propane, butanes, olefins, natural gasoline, gasoline blend stocks and other petroleum based products. Our U.S. subsidiary, Factor Energy, specializes in propane sales throughout the U.S.

We use the Springfield Terminal Railroad Company ("Springfield Terminal") to originate and terminate traffic for movements within and outside of New England. The merger of Springfield Terminal into CSX Transportation, Inc. ("CSXT") will expand the single-line railroad service.

Factor Gas Liquids Inc. looks forward to the improved service that we will receive from CSXT following the approval by the Surface Transportation Board (the "Board") of the merger of Springfield Terminal into CSXT. Factor Gas Liquids Inc. welcomes the level of infrastructure investment that CSXT has deemed necessary over the past several years in order to implement its dynamic operating model that has resulted in CSXT setting new standards of service performance with higher velocity, faster equipment turns, and greater consistency. We also look forward to availing ourselves of the unprecedented visibility into our supply chain through the ShipCSX platform that will enable us to track and manage our shipments with much greater precision and confidence.

Factor Gas Liquids Inc. supports the proposed merger and requests that the Board expeditiously approve the acquisition of Pan Am Systems and its subsidiaries by CSXT. Factor Gas Liquids Inc. supports the optimization for the purposes of increased operational service, cost optimization, customer service with the culmination of the prior giving the customer a more reasonable and economical freight cost and increased value.



REDACTED – TO BE PLACED ON PUBLIC FILE

Factor Gas Liquids, Inc.
710, 335 8th Avenue SW
Calgary, AB T2P 1C9
(403) 266-8778

Sincerely yours,
Valerie Williams

A handwritten signature in black ink, appearing to read "Valerie Williams", with a stylized flourish at the end.

Cc: CSX Transportation, Inc.



Waste Transfer Facility

Frost Bridge Associates, LLC
753 Frost Bridge Road
Watertown, CT 06795
Phone ~860-274-1200 Fax ~860-274-1219
www.frostbridgetransfer.com

December 15, 2020

Ms. Cynthia T. Brown
Chief of the Section of Administration, Office of Proceedings
Surface Transportation Board
395 E Street, S.W.
Washington, D. C. 20423

Re: **Docket No. FD 36472, CSX Corporation and CSX Transportation, Inc.-Control and Merger-
Pan Am Systems, Inc., et al.**

Dear Ms. Brown:

I am Robert Sachs, Managing Member with Frost Bridge Associates, LLC, located at 753 Frost Bridge Road, Watertown, CT 06795.

Frost Bridge Associates operates a construction and demolition transfer station that ships material out via railway. We use the Springfield Terminal Railroad Company ("Springfield Terminal") to originate and terminate traffic at our facilities for movements within and outside of New England. The merger of Springfield Terminal into CSX Transportation, Inc. ("CSXT") will expand the single-line railroad service at our facilities.

Frost Bridge Associates looks forward to the improved service that we will receive from CSXT following the approval by the Surface Transportation Board (the "Board") of the merger of Springfield Terminal into CSXT. Frost Bridge Associates welcomes the level of infrastructure investment that CSXT has deemed necessary over the past several years in order to implement its dynamic operating model that has resulted in CSXT setting new standards of service performance with higher velocity, faster equipment turns, and greater consistency. We also look forward to availing ourselves of the unprecedented visibility into our supply chain through the ShipCSX platform that will enable us to track and manage our shipments with much greater precision and confidence.

Frost Bridge Associates will explore and implement new supply chain solutions and market opportunities with the CSXT Sales and Marketing team. We expect to enhance our competitiveness through lower costs, better service and improved access to the North American rail network through single-line CSXT best-in-class rail service.

Frost Bridge Associates supports the proposed merger and requests that the Board expeditiously approve the acquisition of Pan Am Systems and its subsidiaries by CSXT.

Sincerely yours,

Cc: CSX Transportation, Inc.

A handwritten signature in blue ink, consisting of a large, stylized 'V' or 'W' shape.



MILFORD, NH • LOWELL, MA • WAKEFIELD, MA • AMESBURY, MA • WESTFORD, MA

SHIPPER ON PAN AM

January 11, 2021

Ms. Cynthia T. Brown
Chief of the Section of Administration, Office of Proceedings
Surface Transportation Board
395 E Street, S.W.
Washington, D. C. 20423

Re: Docket No. FD 36472, *CSX Corporation and CSX Transportation, Inc.-Control and Merger-Pan Am Systems, Inc., et al.*

Dear Ms. Brown:

I am John G. MacLellan III, President of J. G. MacLellan Concrete Co., Inc. and Granite State Concrete Co., Inc. with offices at 180 Phoenix Ave., Lowell, MA.

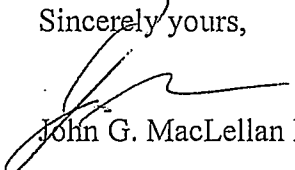
Granite State Concrete Co., Inc. moves crushed stone over the Springfield Terminal Railroad Company line in New Hampshire. J. G. MacLellan Concrete Co., Inc. receives shipments of cement originating outside of New England to facilities in Massachusetts. The merger of Springfield Terminal into CSX Transportation, Inc. ("CSXT") will expand the single-line railroad service at our facilities.

J. G. MacLellan Concrete Co., Inc. and Granite State Concrete Co., Inc. looks forward to the improved service that we will receive from CSXT following the approval by the Surface Transportation Board (the "Board") of the merger of Springfield Terminal into CSXT. Our companies welcome the level of infrastructure investment that CSXT has deemed necessary over the past several years in order to implement its dynamic operating model that has resulted in CSXT setting new standards of service performance with higher velocity, faster equipment turns, and greater consistency. We also look forward to availing ourselves of the unprecedented visibility into our supply chain through the ShipCSX platform that will enable us to track and manage our shipments with much greater precision and confidence.

We hope to explore and implement new supply chain solutions and market opportunities with the CSXT Sales and Marketing team. We expect to enhance our competitiveness through lower costs, better service and improved access to the North American rail network through single-line CSXT best-in-class rail service.

J. G. MacLellan Concrete Co., Inc. and Granite State Concrete Co., Inc. supports the proposed merger and requests that the Board expeditiously approve the acquisition of Pan Am Systems and its subsidiaries by CSXT.

Sincerely yours,



John G. MacLellan III

Cc: CSX Transportation, Inc.

READY MIXED CONCRETE • WASHED SAND, GRAVEL AND STONE

ELM STREET • P.O. BOX 185 • MILFORD, NEW HAMPSHIRE 03055 • (603) 673-3327 • Fax (978) 441-2434

WESTFORD, MA (978) 251-9669

Greater Boston Transload, LLC

January 22, 2021

Ms. Cynthia T. Brown
Chief of the Section of Administration, Office of Proceedings
Surface Transportation Board
395 E Street, S.W.
Washington, D. C. 20423

Re: Docket No. FD 36472 *CSX Corporation and CSX Transportation, Inc.-Control and Merger-Pan Am Systems, Inc., et al.*

Dear Ms. Brown:

I am Rich Spallone, President of Greater Boston Transload, LLC, located at 1700 Iron horse Park, N. Billerica, MA.

GBT is a full service transload operation. We use the Springfield Terminal Railroad Company (“Springfield Terminal”) to originate and terminate traffic at our facilities for movements within and outside of New England. The merger of Springfield Terminal into CSX Transportation, Inc. (“CSXT”) will expand the single-line railroad service at our facilities.

COMPANY looks forward to the improved service that we will receive from CSXT following the approval by the Surface Transportation Board (the “Board”) of the merger of Springfield Terminal into CSXT. GBT welcomes the level of infrastructure investment that CSXT has deemed necessary over the past several years in order to implement its dynamic operating model that has resulted in CSXT setting new standards of service performance with higher velocity, faster equipment turns, and greater consistency. We also look forward to availing ourselves of the unprecedented visibility into our supply chain through the ShipCSX platform that will enable us to track and manage our shipments with much greater precision and confidence.

GBT will explore and implement new supply chain solutions and market opportunities with the CSXT Sales and Marketing team. We expect to enhance our competitiveness through lower costs, better service and improved access to the North American rail network through single-line CSXT best-in-class rail service.

GBT supports the proposed merger and requests that the Board expeditiously approve the acquisition of Pan Am Systems and its subsidiaries by CSXT.

Sincerely yours,



Cc: CSX Transportation, Inc.



January 27, 2021

Ms. Cynthia T. Brown
Chief of the Section of Administration, Office of Proceedings
Surface Transportation Board
395 E Street, S.W.
Washington, D. C. 20423

P.O. Box 339
Amherst, VA 24521
434-933-4

Express Service
861 Fibre Plant Road
Riverville, VA 24553
Fax: 434-933-4
www.greif.com

Re: Docket No. FD 36472, *CSX Corporation and CSX Transportation, Inc.-Control and Merger-Pan Am Systems, Inc., et al.*

Dear Ms. Brown:

I am Fred Bush, Production Support Manager with Greif, located at 861 Fibre Plant Road Gladstone, VA 24553.

Greif, Inc is a global leader in industrial packaging products. The company is strategically positioned with 290 operating locations in 43 countries to serve global as well as regional customers. We use the Springfield Terminal Railroad Company ("Springfield Terminal") to originate and terminate traffic for movements within and outside of New England. The merger of Springfield Terminal into CSX Transportation, Inc.

Greif looks forward to the improved service that we will receive from CSXT following the approval by the Surface Transportation Board (the "Board") of the merger of Springfield Terminal into CSXT. Greif welcomes the level of infrastructure investment that CSXT has deemed necessary over the past several years in order to implement its dynamic operating model that has resulted in CSXT setting new standards of service performance with higher velocity, faster equipment turns, and greater consistency. We also look forward to availing ourselves of the unprecedented visibility into our supply chain through the ShipCSX platform that will enable us to track and manage our shipments with much greater precision and confidence.

Greif will explore and implement new supply chain solutions and market opportunities with the CSXT Sales and Marketing team. We expect to enhance our competitiveness through lower costs, better service and improved access to the North American rail network through single-line CSXT best-in-class rail service.

Greif supports the proposed merger and requests that the Board expeditiously approve the acquisition of Pan Am Systems and its subsidiaries by CSXT.

Sincerely yours,

A handwritten signature in black ink, appearing to read "Fred Bush", is written over a horizontal line.

Cc: CSX Transportation, Inc.



HUHTAMAKI

December 17, 2020

Ms. Cynthia T. Brown
Chief of the Section of Administration, Office of Proceedings
Surface Transportation Board
395 E Street, S.W.
Washington, D. C. 20423

Re: Docket No. FD 36472 ~~CSX~~ Corporation and CSX Transportation, Inc.-
Control and Merger-Pan Am Systems, Inc., et al.

Dear Ms. Brown:

I am Michael J DeRoche, North America Rough Molded Production Planning / Waterville Maine Facility Rail Coordinator with Huhtamaki located at 242 College Avenue Wareville, Maine.

HUHTAMAKI, Rough, Smooth and Laminated Molded Fiber Packaging World Wide. We use the Springfield Terminal Railroad Company ("Springfield Terminal") to originate and terminate traffic at our facilities for movements within and outside of New England. The merger of Springfield Terminal into CSX Transportation, Inc. ("~~CSXT~~") will expand the single-line railroad service at our facilities.

HUHTAMAKI looks forward to the improved service that we will receive from CSXT following the approval by the Surface Transportation Board (the "Board") of the merger of Springfield Terminal into CSXT. Huhtamaki welcomes the level of infrastructure investment that CSXT has deemed necessary over the past several years in order to implement its dynamic operating model that has resulted in CSXT setting new standards of service performance with higher velocity, faster equipment turns, and greater consistency. We also look forward to availing ourselves of the unprecedented visibility into our supply chain through the ShipCSX platform that will enable us to track and manage our shipments with much greater precision and confidence.

The Huhtamki facility was the previous family owned, Keyes Fibre Company developed by Mr. Martin Keyes in 1902. The Waterville Maine facility utilized the original rail tracks, located in Waterville Maine, just one quarter of a mile down the Avenue from our factory to ship to an established customer in San Francisco in Ca.

Huhtamaki will explore and implement new supply chain solutions and market opportunities with the CSXT Sales and Marketing team. We expect to enhance our competitiveness through lower costs, better service and improved access to the North American rail network through single-line CSXT best-in-class rail service.

Huhtamaki supports the proposed merger and requests that the Board expeditiously approve the acquisition of Pan Am Systems and its subsidiaries by CSXT.

Sincerely Yours,

Michael J. DeRoche

Cc: CSX Transportation, Inc.

[business unit name here]

9201 Packaging Drive, De Soto, Kansas 66018, Tel. 913-583-87XX, Fax 913-583-87XX

www.us.huhtamaki.com



Inland Fuel Terminals, Inc.
PO Box 1141, Bridgeport, CT 06601-1141
Toll Free 800.827.7099 Fax 203.367.2412
www.inlandfuel.com

January 7, 2021

Ms. Cynthia T. Brown
Chief of the Section of Administration, Office of Proceedings
Surface Transportation Board
395 E Street, S.W.
Washington, D. C. 20423

Re: Docket No. FD 36472 *CSX Corporation and CSX Transportation, Inc.-Control and Merger-Pan Am Systems, Inc., et al.*

Dear Ms. Brown:

I am Hillel Weisel, Vice President of Inland Fuel Terminals, Inc. located at 154 Admiral Street, Bridgeport, CT 06601.

Inland Fuel Terminals owns and operates a rail transfer facility for Natural Gas Liquids in Plymouth, CT. We use the Springfield Terminal Railroad Company ("Springfield Terminal") to originate and terminate traffic at our facilities for movements within and outside of New England. The merger of Springfield Terminal into CSX Transportation, Inc. ("CSXT") will expand the single-line railroad service at our facilities.

Inland Fuel Terminals looks forward to the improved service that we will receive from CSXT following the approval by the Surface Transportation Board (the "Board") of the merger of Springfield Terminal into CSXT. Inland Fuel Terminals welcomes the level of infrastructure investment that CSXT has deemed necessary over the past several years in order to implement its dynamic operating model that has resulted in CSXT setting new standards of service performance with higher velocity, faster equipment turns, and greater consistency. We also look forward to availing ourselves of the unprecedented visibility into our supply chain through the ShipCSX platform that will enable us to track and manage our shipments with much greater precision and confidence.

Inland Fuel Terminals will explore and implement new supply chain solutions and market opportunities with the CSXT Sales and Marketing team. We expect to enhance our competitiveness through lower costs, better service and improved access to the North American rail network through single-line CSXT best-in-class rail service.

Inland Fuel Terminals supports the proposed merger and requests that the Board expeditiously approve the acquisition of Pan Am Systems and its subsidiaries by CSXT.

Sincerely yours,

Cc: CSX Transportation, Inc.



REDACTED – TO BE PLACED ON PUBLIC FILE
INTEPLAST GROUP
AmTopp Division
Integrated Bagging System Division
World-Pak Division

Corporate Address:
9 Peach Tree Hill Road
Livingston, New Jersey 07039
Tel: (973) 994-8000

February 09, 2021

Ms. Cynthia T. Brown
Chief of the Section of Administration, Office of Proceedings
Surface Transportation Board
395 E Street, S.W.
Washington, D. C. 20423

Re: Docket No. FD 36472 *CSX Corporation and CSX Transportation, Inc.-Control and Merger-Pan Am Systems, Inc., et al.*

Dear Ms. Brown:

I am John Chen, Senior Direct of Traffic/Administration with Inteplast Group Corporation, located at Livingston, New Jersey, USA.

Inteplast Group (a major N.A. plastics products manufacturer) uses the Springfield Terminal Railroad Company ("Springfield Terminal") to originate and terminate traffic at our facilities for movements within and outside of New England. The merger of Springfield Terminal into CSX Transportation, Inc. ("CSXT") will expand the single-line railroad service at our facilities.

Inteplast Group looks forward to the improved service that we will receive from CSXT following the approval by the Surface Transportation Board (the "Board") of the merger of Springfield Terminal into CSXT. COMPANY welcomes the level of infrastructure investment that CSXT has deemed necessary over the past several years in order to implement its dynamic operating model that has resulted in CSXT setting new standards of service performance with higher velocity, faster equipment turns, and greater consistency. We also look forward to availing ourselves of the unprecedented visibility into our supply chain through the ShipCSX platform that will enable us to track and manage our shipments with much greater precision and confidence.

Inteplast Group will explore and implement new supply chain solutions and market opportunities with the CSXT Sales and Marketing team. We expect to enhance our competitiveness through lower costs, better service and improved access to the North American rail network through single-line CSXT best-in-class rail service.

Inteplast Group supports the proposed merger and requests that the Board expeditiously approve the acquisition of Pan Am Systems and its subsidiaries by CSXT.

Sincerely yours,

Cc: CSX Transportation, Inc.

7 Renaissance Square 7th Floor
White Plains, NY 10601



(914) 762-7800
ioccorp.com

January 14, 2021

Ms. Cynthia T. Brown
Chief of the Section of Administration, Office of Proceedings
Surface Transportation Board
395 E Street, S.W.
Washington, D. C. 20423

Re: Docket No. FD 36472 *CSX Corporation and CSX Transportation, Inc.-Control and Merger-Pan Am Systems, Inc., et al.*

Dear Ms. Brown:

I am Dana Hunt, Rail Logistics Manager with Interoceanic Corporation ("IOC"), located at 7 Renaissance Square, 7th Floor, White Plains, NY 10601.

IOC is a producer of granular and liquid fertilizers for agriculture. We use the Springfield Terminal Railroad Company ("Springfield Terminal") to terminate traffic at our customers' facilities for movements from Pasadena, TX into New England. The merger of Springfield Terminal into CSX Transportation, Inc. ("CSXT") will expand the availability of single-line railroad service at our customers' facilities.

IOC looks forward to the improved service that we will receive from CSXT following the approval by the Surface Transportation Board (the "Board") of the merger of Springfield Terminal into CSXT. IOC welcomes the level of infrastructure investment that CSXT has deemed necessary over the past several years in order to implement its dynamic operating model that has resulted in CSXT setting new standards of service performance with higher velocity, faster equipment turns, and greater consistency. We also look forward to availing ourselves of the unprecedented visibility into our supply chain through the ShipCSX platform that will enable us to track and manage our shipments with much greater precision and confidence.

IOC will explore and implement new supply chain solutions and market opportunities with the CSXT Sales and Marketing team. We expect to enhance our competitiveness through lower costs, better service and improved access to the North American rail network through single-line CSXT best-in-class rail service.

IOC supports the proposed merger and requests that the Board expeditiously approve the acquisition of Pan Am Systems and its subsidiaries by CSXT.

Sincerely yours,

A handwritten signature in black ink that reads "Dana R. Hunt". The signature is written in a cursive style with a long horizontal stroke extending to the right.

Cc: CSX Transportation, Inc.





Ms. Cynthia T. Brown
Chief of the Section of Administration, Office of Proceedings
Surface Transportation Board
395 E Street, S.W.
Washington, D. C. 20423

Re: Docket No. FD 36472, *CSX Corporation and Merger-Pan Am Systems, Inc.*

Dear Ms. Brown:

I am André Beaulieu, Director of Sales with J.D. Irving, Limited - located at 300 Union Street, Saint John, NB Canada, E2L 4M3 Canada.

J.D. Irving, Limited has sawmill and woodland operations in New Brunswick, Nova Scotia, and Maine, USA. We use the Springfield Terminal Railroad Company ("Springfield Terminal") to originate and terminate traffic at our facilities for movements within and outside of New England. The merger of Springfield Terminal into CSX Transportation, Inc. ("CSXT") will expand the single-line railroad service at our facilities.

J.D. Irving, Limited looks forward to the improved service that we will receive from CSXT following the approval by the Surface Transportation Board (the "Board") of the merger of Springfield Terminal into CSXT. JD Irving, Limited welcomes the level of infrastructure investment that CSXT has deemed necessary over the past several years in order to implement its operating model that has resulted in CSXT setting new standards of service performance with higher velocity, faster equipment turns, and greater consistency. We also look forward to using the CSXT platform that will enable us to track and manage our shipments with much greater precision and confidence.

J.D. Irving, Limited has been a good CSXT partner over the years. We look forward to exploring new supply chain solutions and market opportunities with the CSXT Sales team. We expect to enhance our competitiveness through lower costs, better service and improved access to the North American rail network through CSXT.

J.D. Irving, Limited supports the proposed merger and requests that the Board expeditiously approve the acquisition of Pan Am Systems and its subsidiaries by CSXT.

Sincerely yours,

J. D. Irving Limited

André Beaulieu
Director of Sales and Transportation, Irving Sawmills

Cc: CSX Transportation, Inc.



January 8, 2021

Ms. Cynthia T. Brown
 Chief of the Section of Administration, Office of Proceedings
 Surface Transportation Board
 395 E Street, S.W.
 Washington, D. C. 20423

Re: Docket No FD 36472, CSX Corporation and CSX Transportation, Inc.-Control and Merger-Pan Am Systems, Inc., et al.

Dear Ms. Brown,

I am Mark Mosher, Vice President of the Pulp & Paper Division of J.D. Irving, Limited, located at 300 Union Street, Saint John, NB Canada, E2L 5B6.

JD Irving has pulp, paper and corrugated medium operations in New Brunswick. We use the Springfield Terminal Railroad Company ("Springfield Terminal") to originate and terminate traffic at our facilities for movements within and outside of New England. The merger of Springfield Terminal into CSX Transportation, Inc. ("CSXT") will expand the single-line railroad service at our facilities.

JD Irving looks forward to the improved service that we will receive from CSXT following the approval by the Surface Transportation Board (the "Board") of the merger of Springfield Terminal into CSXT. JD Irving welcomes the level of infrastructure investment that CSXT has deemed necessary over the past several years in order, to implement its dynamic operating model that has resulted in CSXT setting new standards of service performance with higher velocity, faster equipment turns, and greater consistency. We also look forward to availing ourselves of the unprecedented visibility into our supply chain through the ShipCSX platform that will enable us to track and manage our shipments with much greater precision and confidence.

JD Irving will explore and implement new supply chain solutions and market opportunities with the CSXT Sales and Marketing team. We expect to enhance our competitiveness through lower costs, better service, and improved access to the North American rail network through single-line CSXT best-in-class rail service.

JD Irving supports the proposed merger and requests that the Board expeditiously approve the acquisition of Pan Am Systems and its subsidiaries by CSXT.

Sincerely yours,

A handwritten signature in black ink that reads "Mark Mosher".

Mark Mosher, Vice President

cc: CSX Transportation, Inc.



Marion Industrial Rail Park, LLC
3007 Harding Highway East
Marion, Ohio 43302

REDACTED – TO BE PLACED ON PUBLIC FILE

ACCEPTED FOR PROCESSING - 2021 March 5 4:48 PM - SCPSC - ND-2021-2-R - Page 21 of 30

DATE

Ms. Cynthia T. Brown
Chief of the Section of Administration, Office of Proceedings
Surface Transportation Board
395 E Street, S.W.
Washington, D. C. 20423

Re: Docket No. FD 36472, *CSX Corporation and CSX Transportation, Inc.-Control and Merger-Pan Am Systems, Inc., et al.*

Dear Ms. Brown:

I am Tim Enayati, Senior Vice President with Jaguar Transport Holdings, located at 2501 N. Rangeline Road, Joplin, MO.

Jaguar Transport Holdings is a premier transportation and logistics company. We use the Springfield Terminal Railroad Company (“Springfield Terminal”) to terminate traffic at our facilities for movements within and outside of New England. The merger of Springfield Terminal into CSX Transportation, Inc. (“CSXT”) will expand the single-line railroad service at our facilities.

Jaguar Transport Holdings looks forward to the improved service that we will receive from CSXT following the approval by the Surface Transportation Board (the “Board”) of the merger of Springfield Terminal into CSXT. We welcome the level of infrastructure investment that CSXT has deemed necessary over the past several years in order to implement its dynamic operating model that has resulted in CSXT setting new standards of service performance with higher velocity, faster equipment turns, and greater consistency. We also look forward to availing ourselves of the unprecedented visibility into our supply chain through the ShipCSX platform that will enable us to track and manage our shipments with much greater precision and confidence.

Jaguar Transport Holdings will explore and implement new supply chain solutions and market opportunities with the CSXT Sales and Marketing team. We expect to enhance our competitiveness through lower costs, better service and improved access to the North American rail network through single-line CSXT best-in-class rail service.

Jaguar Transport Holdings supports the proposed merger and requests that the Board expeditiously approve the acquisition of Pan Am Systems and its subsidiaries by CSXT.

Sincerely yours,

Cc: CSX Transportation, Inc.

Timothy Enayati

January 02, 2021

Ms. Cynthia T. Brown
Chief of the Section of Administration, Office of Proceedings
Surface Transportation Board
395 E Street, S.W.
Washington, D. C. 20423

Re: Docket No. FD 36472 *CSX Corporation and CSX Transportation, Inc.-Control and Merger-Pan Am Systems, Inc., et al.*

Dear Ms. Brown:

I am Peter Bradley, Chief Executive Officer of Javelin Global Commodities (UK) Ltd (“Javelin”), located at 7 Howick Place, London, SW1P 1BB.

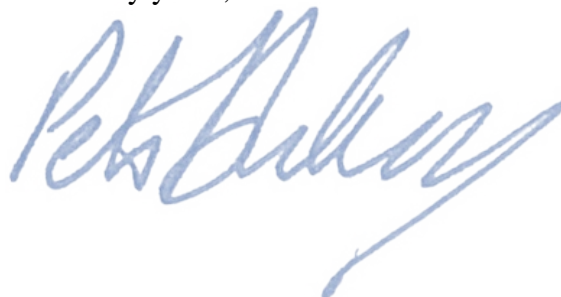
Javelin is actively involved in shipping bulk commodities both domestically and for export. We use the Springfield Terminal Railroad Company (“Springfield Terminal”) to originate and terminate traffic at our facilities for movements within and outside of New England. The merger of Springfield Terminal into CSX Transportation, Inc. (“CSXT”) will expand the single-line railroad service at our facilities.

Javelin looks forward to the improved service that we will receive from CSXT following the approval by the Surface Transportation Board (the “Board”) of the merger of Springfield Terminal into CSXT. Javelin welcomes the level of infrastructure investment that CSXT has deemed necessary over the past several years in order to implement its dynamic operating model that has resulted in CSXT setting new standards of service performance with higher velocity, faster equipment turns, and greater consistency. We also look forward to availing ourselves of the unprecedented visibility into our supply chain through the ShipCSX platform that will enable us to track and manage our shipments with much greater precision and confidence.

Javelin will explore and implement new supply chain solutions and market opportunities with the CSXT Sales and Marketing team. We expect to enhance our competitiveness through lower costs, better service and improved access to the North American rail network through single-line CSXT best-in-class rail service.

Javelin supports the proposed merger and requests that the Board expeditiously approve the acquisition of Pan Am Systems and its subsidiaries by CSXT.

Sincerely yours,



Cc: CSX Transportation, Inc.



LAW LOGISTICS

January 11, 2021

Ms. Cynthia T. Brown
Chief of the Section of Administration, Office of Proceedings
Surface Transportation Board
395 E Street, S.W.
Washington, D. C. 20423

Re: Docket No. FD 36472 *CSX Corporation and CSX Transportation, Inc.-Control and Merger-Pan Am Systems, Inc., et al.*

Dear Ms. Brown:

I am Brian Law, President & CEO of the Law Family Companies / Law Logistics, located at 59 Daniel Webster Hwy, Merrimack NH.

We are a 139-year-old family business, with trucking, warehousing, moving & storage, and commercial real estate operations. Our warehousing operation, Law Warehouses, Inc. provides third party logistics services for a number of businesses, ranging from local NH business to multi-national corporations. Several of these customers use the Springfield Terminal Railroad Company ("Springfield Terminal") to originate and terminate traffic at our facilities for movements within and outside of New England. The merger of Springfield Terminal into CSX Transportation, Inc. ("CSXT") will expand the single-line railroad service at our facilities.

Law Logistics looks forward to the improved service that we will receive from CSXT following the approval by the Surface Transportation Board (the "Board") of the merger of Springfield Terminal into CSXT. We welcome the level of infrastructure investment that CSXT has deemed necessary over the past several years in order to implement its dynamic operating model that has resulted in CSXT setting new standards of service performance with higher velocity, faster equipment turns, and greater consistency. We also look forward to availing ourselves of the unprecedented visibility into our supply chain through the ShipCSX platform that will enable us to track and manage our shipments with much greater precision and confidence.

Law Logistics supports the proposed merger and requests that the Board expeditiously approve the acquisition of Pan Am Systems and its subsidiaries by CSXT.

Sincerely yours,

Brian Law
President & CEO

Cc: CSX Transportation, Inc.



January 12, 2021

Ms. Cynthia T. Brown
Chief of the Section of Administration, Office of Proceedings
Surface Transportation Board
395 E Street, S.W.
Washington, D. C. 20423

Re: Docket No. FD 36472, *CSX Corporation and CSX Transportation, Inc.-Control and Merger-Pan Am Systems, Inc., et al.*

Dear Ms. Brown:

I am Harold (Hal) Bumby, President of Maine Wood Treaters, Inc. located at 58 Walker Road, Mechanic Falls, ME, 04256.

Maine Wood Treaters is directly served by the SLR (St Lawrence & Atlantic Railway Company), who interchange with both the CN (St Lambert, PQ) and Pan Am (Danville Jct, ME). The SLR is a haulage carrier for the CN. We use the Springfield Terminal Railroad Company ("Springfield Terminal") to act as a bridge carrier between Barbers Station, MA, and Danville Jct, ME for lumber traffic moving into our facility from supply regions in North America, in particular the US South. The merger of Springfield Terminal into CSX Transportation, Inc. ("CSXT") will enhance our competitive options for us to by having two Class 1 carriers operate single-line railroad service to the short line that services our facility.

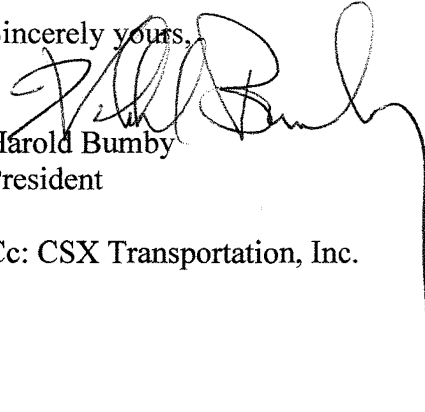
Maine Wood Treaters looks forward to the improved service that we will receive from CSXT following the approval by the Surface Transportation Board (the "Board") of the merger of Springfield Terminal into CSXT. Maine Wood Treaters welcomes the level of infrastructure investment that CSXT has deemed necessary over the past several years in order to implement its dynamic operating model that has resulted in CSXT setting new standards of service performance with higher velocity, faster equipment turns, and greater consistency. We also look forward to availing ourselves of the unprecedented visibility into our supply chain through the ShipCSX platform that will enable us to track and manage our shipments with much greater precision and confidence.

Maine Wood Treaters will explore and implement new supply chain solutions and market opportunities with the CSXT Sales and Marketing team. We expect to enhance our competitiveness through lower costs, better service and improved access to the North American rail network through single-line CSXT best-in-class rail service.



Maine Wood Treaters supports the proposed merger and requests that the Board expeditiously approve the acquisition of Pan Am Systems and its subsidiaries by CSXT.

Sincerely yours,


Harold Bumby
President

Cc: CSX Transportation, Inc.

Milford-Bennington Railroad Co., Inc.
62 Elm Street
Milford, New Hampshire 03055
(603) 365-0621

December 16, 2020

Ms. Cynthia T. Brown
Chief of the Section of Administration, Office of Proceedings
Surface Transportation Board
395 E Street, S.W.
Washington, D. C. 20423

Re: Docket No. FD 36472, *CSX Corporation and CSX Transportation, Inc.-Control and Merger-Pan Am Systems, Inc., et al.*

Dear Ms. Brown:

Milford-Bennington Railroad Company (“MBR”) supports the application filed by CSX Transportation, Inc. (“CSXT”) to acquire and operate Pan Am Systems, Inc. (“Pan Am”), and its railroad subsidiaries, including its operating subsidiary Springfield Terminal Railroad Company (“Springfield Terminal”). This transaction will result in a more stable and viable rail partner for MBR in the New Hampshire rail market we serve and improve service for rail users and connecting railroads throughout New England.

MBR is an 18.6 mile railroad operating between Wilton and Bennington, New Hampshire on a right of way owned by the State of New Hampshire. In addition, we have trackage rights over 5.36 miles of Pan Am’s network, although we currently only utilize 2.96 miles of those rights to move aggregates between an MBR-served quarry and a customer located on Pan Am at Milford, NH. We interchange traffic with Springfield Terminal at Wilton, for movement to and from points in New England and the eastern United States. MBR’s relationship with Pan Am, specifically its Boston & Maine and Springfield Terminal affiliates, has been contentious. The two parties have been unable to resolve differences in order to improve the rail infrastructure on the line owned by Pan Am. CSXT committed to engage in cooperative discussions regarding these outstanding issues, and as such, I sincerely believe CSXT will be a far better business partner and the result will be much improved rail service to this area of New England.

In addition, traffic moving beyond Springfield Terminal must interchange with one or more railroads. The merger of Springfield Terminal into CSXT offers the opportunity for best-in-class single-line railroad service to and from locations on 20,000 miles of the CSXT rail system and over 1,200 miles operated by Springfield Terminal. Single-line CSXT service will offer new and improved standards of rail service performance with higher velocity, faster equipment turns, and greater consistency. CSXT will also enhance competition through lower costs, better service and improved access to the rail network in the eastern United States.

MBR looks forward to exploring and implementing new supply chain solutions and market opportunities with the CSXT Sales and Marketing team. We expect to enhance our competitiveness through, better service and improved access to the North American rail network through single-line CSXT best-in-class rail service.

MBR supports the proposed merger and requests the Board expeditiously approve the acquisition of Pan Am Systems and its subsidiaries by CSXT.

Sincerely yours,

/s/ Peter R. Leishman

Peter R. Leishman
President

Cc: Chris Maffett, Director – Marketing, CSX Transportation, Inc.
Richard G. Verney, Chairman and CEO, Monadnock Paper Mills
John G. MacLellan III, President and CEO, Granite State Concrete Co, Inc.
Shelley Winters, Administrator, Bureau of Rails and Transit, NHDOT



Richard G. Verney
Chairman and Chief Executive Officer

Monadnock Paper Mills, Inc.
117 Antrim Road
Bennington, NH 03442-4205
www.mpm.com

Phone: 603 588 8216
Fax: 603 588 3516

rverney@mpm.com

SHIPPER ON PAN AM

December 23, 2020

Ms. Cynthia T. Brown
Chief of the Section of Administration, Office of Proceedings
Surface Transportation Board
395 E Street, S.W.
Washington, D. C. 20423

Re: Docket No. FD 36472, *CSX Corporation and CSX Transportation, Inc.-Control and Merger-Pan Am Systems, Inc., et al.*

Dear Ms. Brown:

I am Richard G. Verney, Chairman and CEO of Monadnock Paper Mills, Inc., located at 117 Antrim Road, Bennington, NH 03442.

Monadnock manufactures specialty papers. We use the Springfield Terminal Railroad Company (“Springfield Terminal”) to originate and terminate traffic for our facility for movements within and outside of New England. The merger of Springfield Terminal into CSX Transportation, Inc. (“CSXT”) will expand the single-line railroad service at our plant.

Monadnock looks forward to the improved service that we will receive from CSXT following the approval by the Surface Transportation Board (the “Board”) of the merger of Springfield Terminal into CSXT. Monadnock welcomes the level of infrastructure investment that CSXT has deemed necessary over the past several years in order to implement its dynamic operating model that has resulted in CSXT setting new standards of service performance with higher velocity, faster equipment turns, and greater consistency. We also look forward to availing ourselves of the unprecedented visibility into our supply chain through the ShipCSX platform that will enable us to track and manage our shipments with much greater precision and confidence.

Monadnock will explore and implement new supply chain solutions and market opportunities with the CSXT Sales and Marketing team. We expect to enhance our competitiveness through lower costs, better service and improved access to the North American rail network through single-line CSXT best-in-class rail service.

Monadnock supports the proposed merger and requests that the Board expeditiously approve the acquisition of Pan Am Systems and its subsidiaries by CSXT.

Sincerely,

A handwritten signature in dark ink, appearing to read "Richard S. Sargent". The signature is written in a cursive, flowing style.

Cc: CSX Transportation, Inc.

New Hampshire Northcoast

POST OFFICE BOX 429

OSSIPEE, NEW HAMPSHIRE 03864

TEL. (603) 539-2789

FAX (603) 539-8060

Ms. Cynthia T. Brown
Chief of the Section of Administration, Office of Proceedings
Surface Transportation Board
395 E Street, S.W.
Washington, D. C. 20423

December 22, 2020

Re: Docket No. FD 36472 *CSX Corporation and CSX Transportation, Inc.-Control and Merger-Pan Am Systems, Inc., et al.*

Dear Ms. Brown:

I am Rick Sampson with New Hampshire Northcoast Company (NHN), located at 368 Route 16 Ossipee, New Hampshire 03864.

NHN is a short line railroad that interchanges with the Springfield Terminal in Dover, New Hampshire. NHN delivers commodities from aggregates, propane gas, oil and steel to customers in the New England region. We use the Springfield Terminal Railroad Company ("Springfield Terminal") to originate and terminate traffic at our facilities for movements within and outside of New England. The merger of Springfield Terminal into CSX Transportation, Inc. ("CSXT") will expand the single-line railroad service at our facilities.

NHN looks forward to the improved service that we will receive from CSXT following the approval by the Surface Transportation Board (the "Board") of the merger of Springfield Terminal into CSXT. NHN welcomes the level of infrastructure investment that CSXT has deemed necessary over the past several years in order to implement its dynamic operating model that has resulted in CSXT setting new standards of service performance with higher velocity, faster equipment turns, and greater consistency. We also look forward to availing ourselves of the unprecedented visibility into our supply chain through the ShipCSX platform that will enable us to track and manage our shipments with much greater precision and confidence.

NHN will explore and implement new supply chain solutions and market opportunities with the CSXT Sales and Marketing team. We expect to enhance our competitiveness through lower costs, better service and improved access to the North American rail network through single-line CSXT best-in-class rail service.

NHN supports the proposed merger and requests that the Board expeditiously approve the acquisition of Pan Am Systems and its subsidiaries by CSXT.

Sincerely yours,



Rick Sampson
Director of Operations

Cc: CSX Transportation, Inc.